

2015/2016

CITY OF TROY

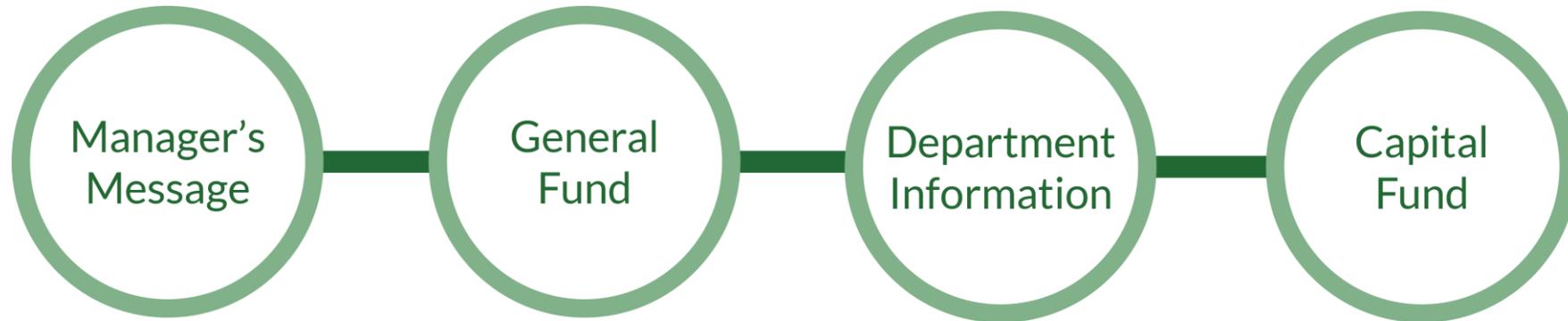
MANAGER'S PROPOSED

# BUDGET

FINDING *the* BALANCE

# Budget Study Session Agendas

Monday, April 27, 2015



Wednesday, April 29, 2015



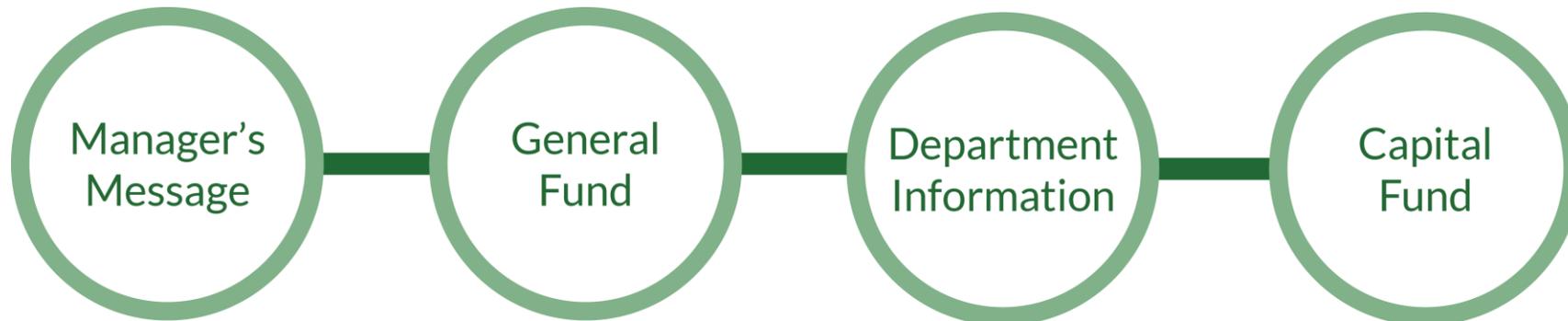
## 'WHY' Statement

**We** believe a strong community embraces diversity, promotes innovation, and encourages collaboration.

**We** strive to lead by example within the region.

**We** do this because we want everyone to choose Troy as their community for life.

**We** believe in doing government the best.



2015/2016

# TOP 10 STRATEGIES

*Adopted by City Council 3/9/15*

- 1** Improve and invest in our assets, both people and infrastructure
- 2** Define our organizational culture
- 3** Consistently tell our story
- 4** Create a sense of place
- 5** Embrace a sustainable Library
- 6** Implement a Trails and Pathways Plan and increase walkability
- 7** Maintain strong Public Safety
- 8** Improve interaction online and in-person
- 9** Modernize wayfinding opportunities
- 10** Celebrate diversity

# Financial Ideas Team

Suneel Sekhuri | Home Owners Association

Don Edmunds | Planning Commission

Cindy Kapala | Resident

Karen Crusse | Planning Commission

Nick Cherasaro | Resident

Jim Werpentinski | Resident

Jim Guisinger | Retired Executive

Jen Hilzinger | Resident

Tom Perring | Altair Engineering

Mike DePoli | Doeren Mayhew

Kathleen Donovan | Resident

Paul McCowan | Zoning Board of Appeals

Bruce Macpherson | Resident

Arushi Maheejan | Teen Advisory Board

November 17, 2014

April 1, 2015

April 23, 2015



# Financial Ideas Team

## Ideas

1. Support the renewal of the 0.7 Troy Public Library millage
2. Consider option for two ballot questions
  1. 0.7 renewal
  2. 0.7 renewal and a 0.04 increase
3. More aggressive tree planting program (\$73,620 per year over five years)
4. Elimination of room rentals fees at the Community Center for Troy Seniors (\$9,949)
5. Include South Boulevard, and South Boulevard, Rochester Road intersection (\$550,000) in future construction plans



# Manager's Message

Pages 4 – 16



# All Funds Summary

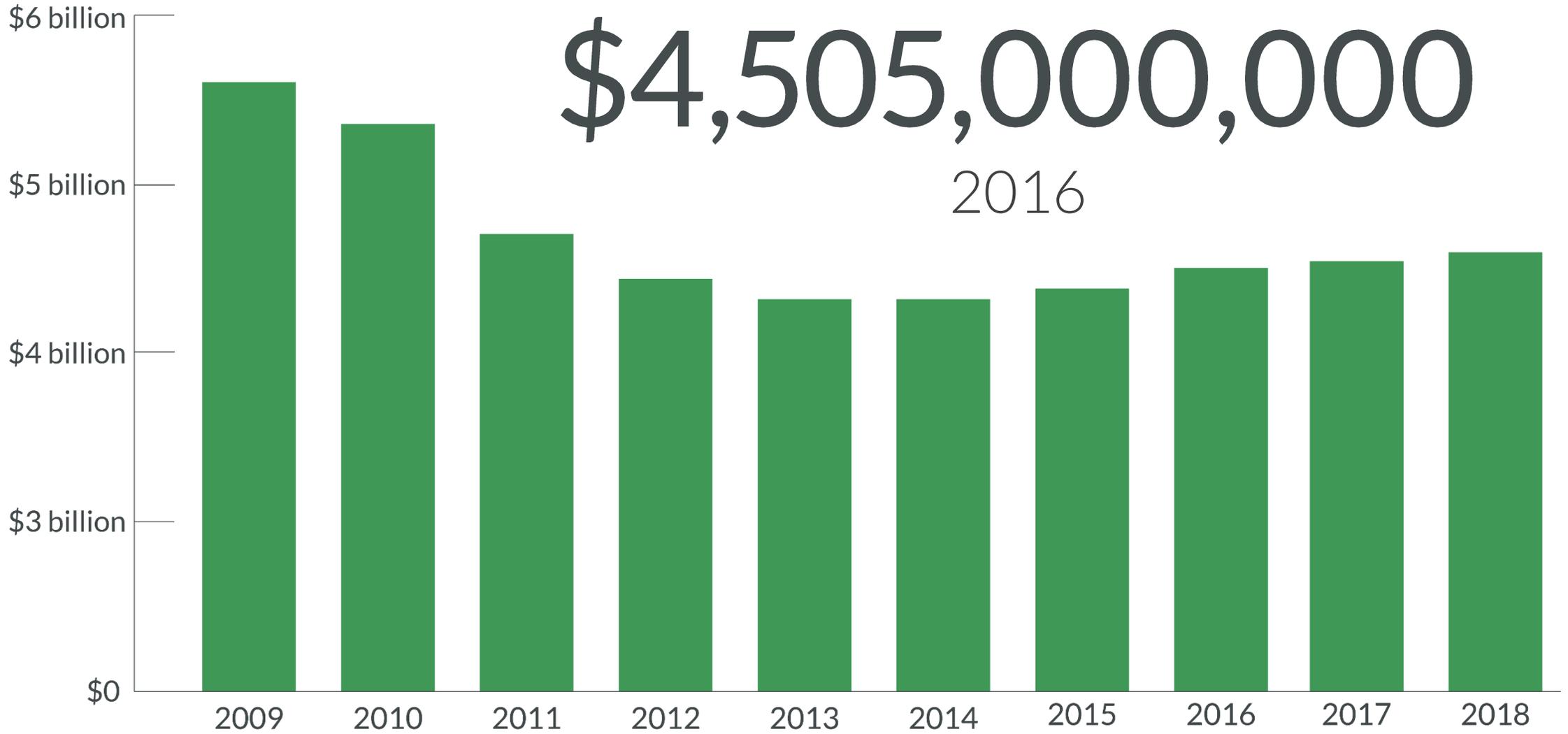
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# General Fund

6.50 Mills

# Taxable Value



**\$4,505,000,000**

2016

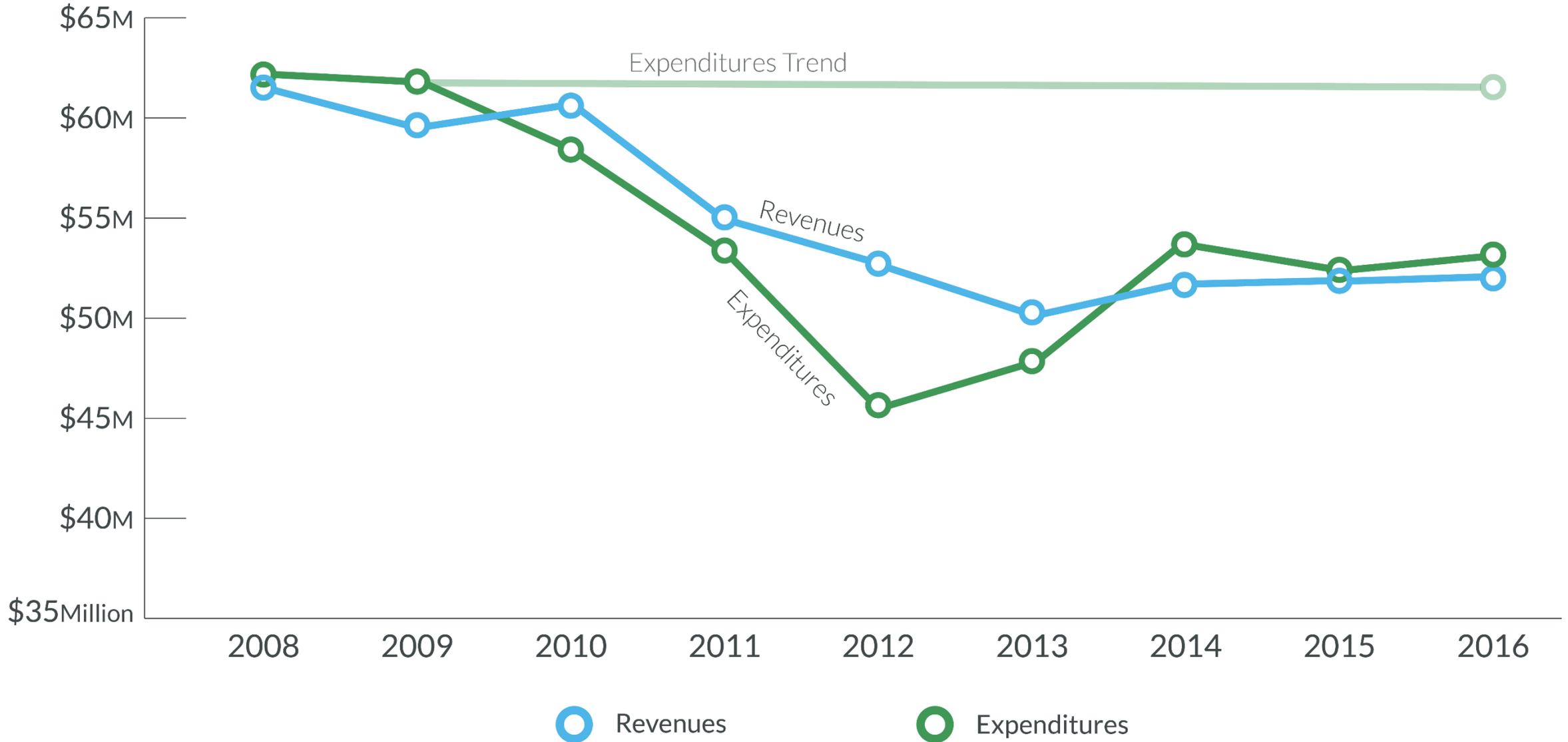
# Tax Revenue

	2010	2011	2012	2013	2014	Estimated 2015
<b>Budget</b>	35,908,540	32,622,500	30,163,000	29,658,000	29,663,000	29,840,500
<b>Actual</b>	36,362,516	32,550,858	30,424,031	29,612,174	29,591,708	30,019,400
<b>Variance</b>	\$453,976	(\$71,642)	\$261,031	(\$45,826)	(\$71,292)	\$178,900
<i>Percent</i>	101.3%	99.8%	100.9%	99.8%	99.8%	100.6%

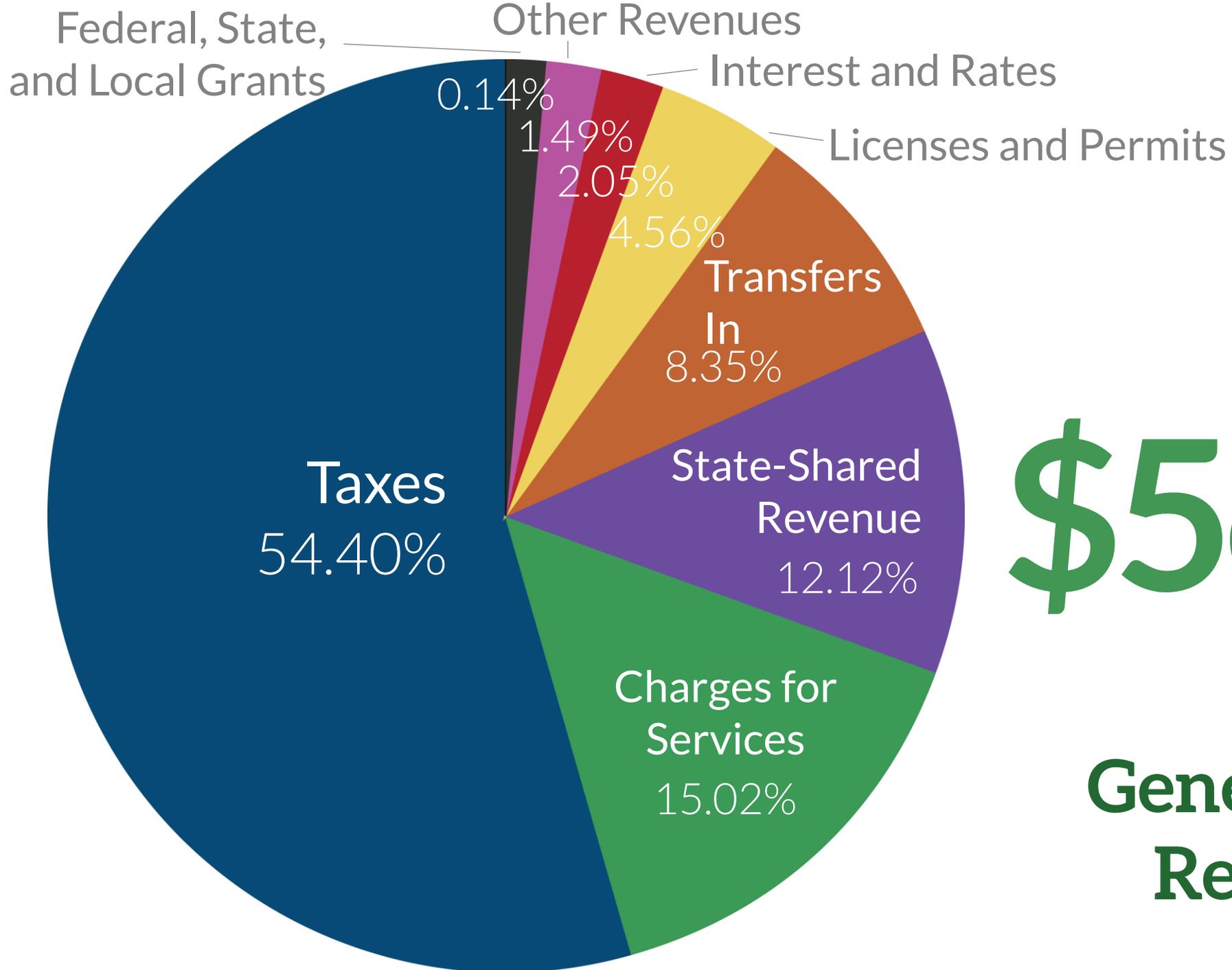
# State-Shared Revenue

	2010	2011	2012	2013	2014	Estimated 2015
<b>Budget</b>	6,600,000	5,100,000	5,200,000	5,300,000	5,960,000	6,287,000
<b>Actual</b>	5,615,666	5,615,666	5,815,126	5,935,518	6,074,713	6,232,000
<b>Variance</b>	(\$984,334)	\$515,666	\$615,126	\$635,518	\$114,713	(\$55,000)
<i>Percent</i>	85.1%	110.1%	111.8%	112.0%	101.9%	99.1%

# General Fund | How We Got Here

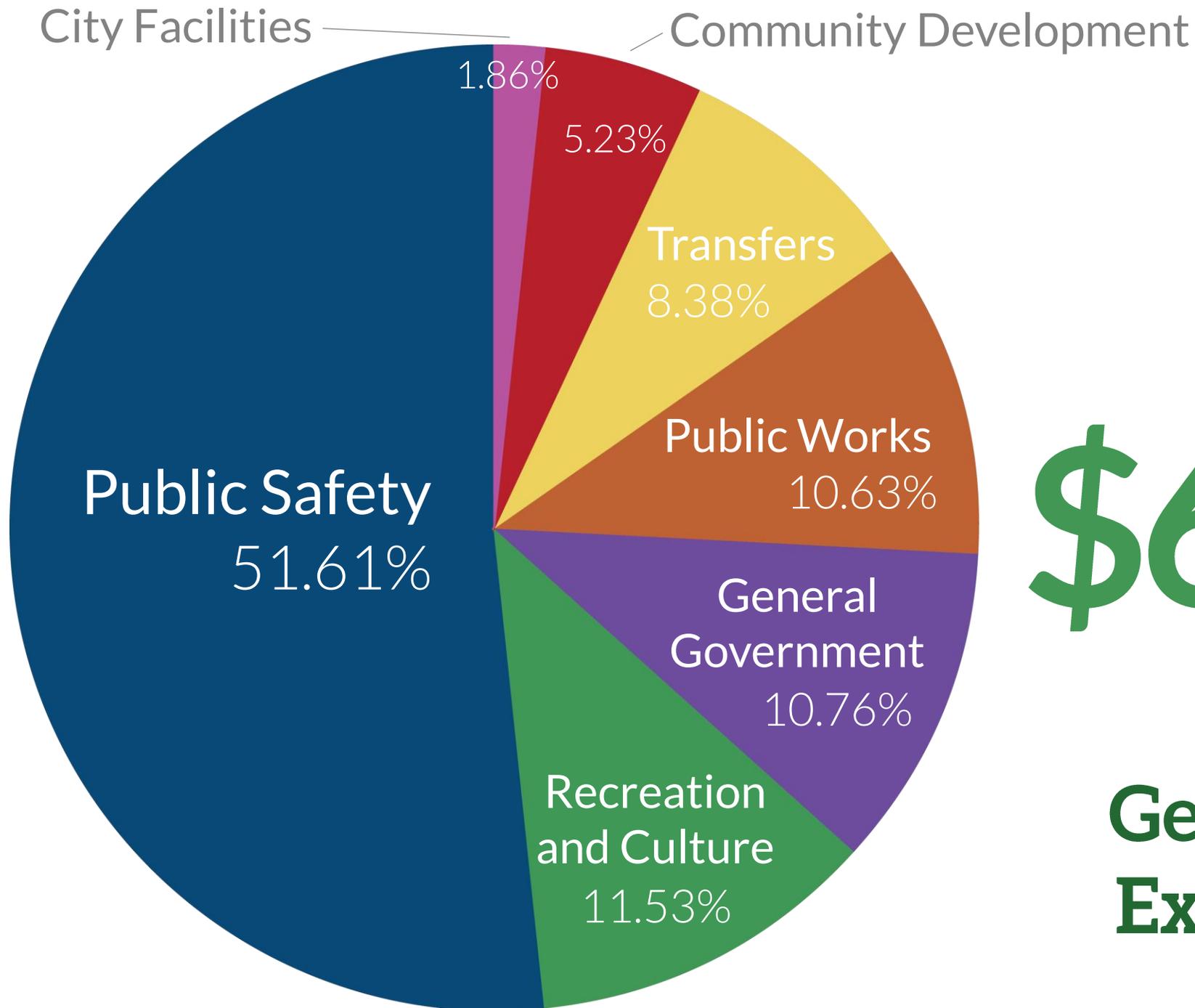


*For illustrative purposes only.*



**\$56.7** Million

## General Fund Revenues

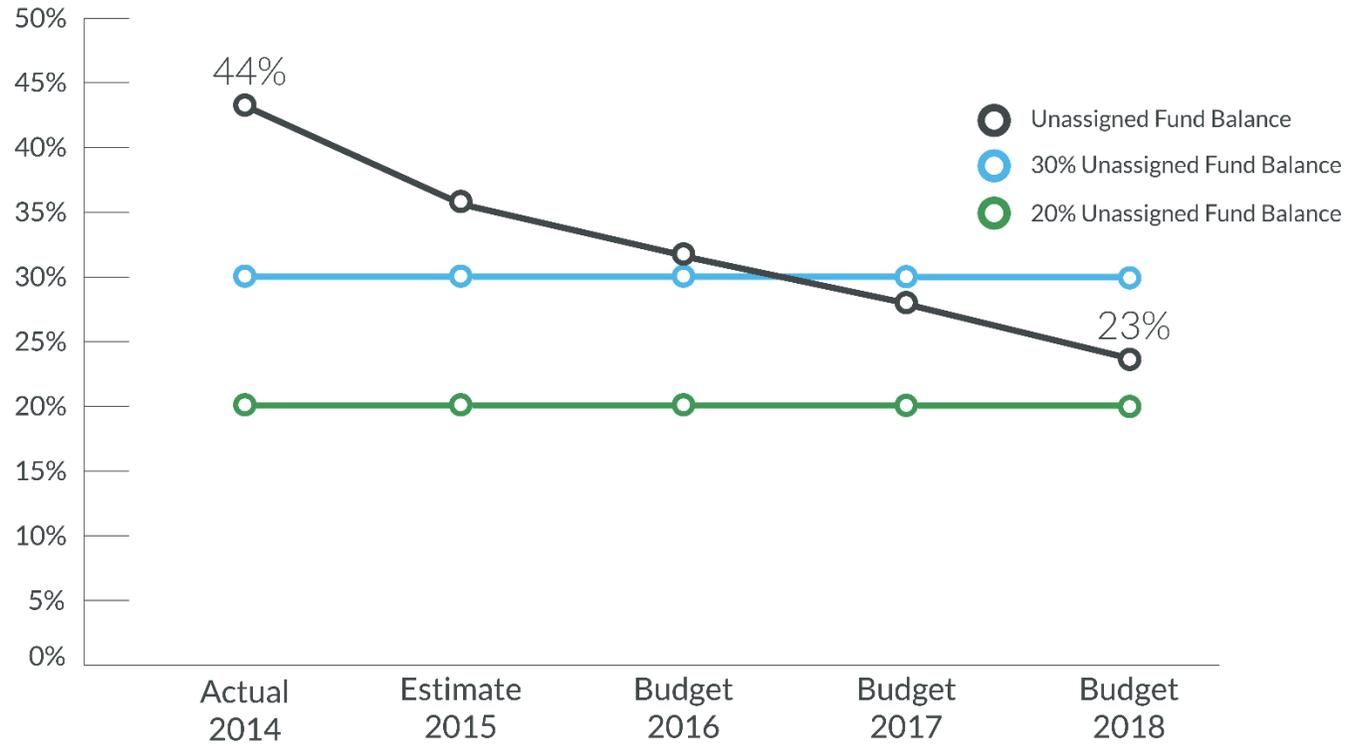


**\$61.6** Million

**General Fund Expenditures**

# General Fund

	Actual 2014	Estimated 2015	Budget 2016	Budget 2017	Budget 2018
Total Revenues   In Millions	53.586	55.690	56.683	56.847	57.384
Expenditures:					
Operating   In Millions	49.211	55.268	56.421	57.437	58.448
Transfers   In Millions	3.550	3.650	5.160	0.500	0.500
Unassigned Fund Balance   In Millions	\$21.856	\$19.886	\$18.055	\$15.918	\$13.645



# General Fund Highlights | Transfers

**\$5,160,000**

Total General Fund Transfers to Capital Fund

# General Fund Highlights | Transfers

**\$3.6M**

Fire Station #4

**\$1M**

Troy Roads Rock 2

Big Beaver

2015 - \$1M John R and Dequindre

**\$585,000**

Pumper Truck

# General Fund Highlights | Investing in People

3%

June 30, 2015

*Pending Negotiations*

July 1, 2015

**Troy Police Officers Association**

# General Fund Highlights | Investing in People

**1-2% + \$0-500**

**All Other Employees**

# General Fund Highlights | Tree Planting

**\$36,810**

10-Year Tree Planting Program, 123 Trees per Year

\$368,100 Total over 10 Years, 1,227 Trees Total

## General Fund Highlights | Public Safety

**\$63,000**

Police Department Taser and Rifle Replacement

# General Fund Highlights | Public Safety

**\$102,000**

**Somerset Collection Officer**

Fully-Funded by Somerset Collection

# Department Information

PARABLES OF  
JESUS

ALL YOU NEED  
IS "LOVE"

NBA TEAM  
NAMES  
EN ESPAÑOL

FAMILY  
MATTERS

4-LETTER  
U.S. CITIES

\$400

\$400

\$400

\$400

\$400

\$800

\$800

\$800

\$800

\$800

\$1200

\$1200

\$1200

\$1200

\$1200

\$1600

\$1600

\$1600

\$1600

\$2000

\$2000

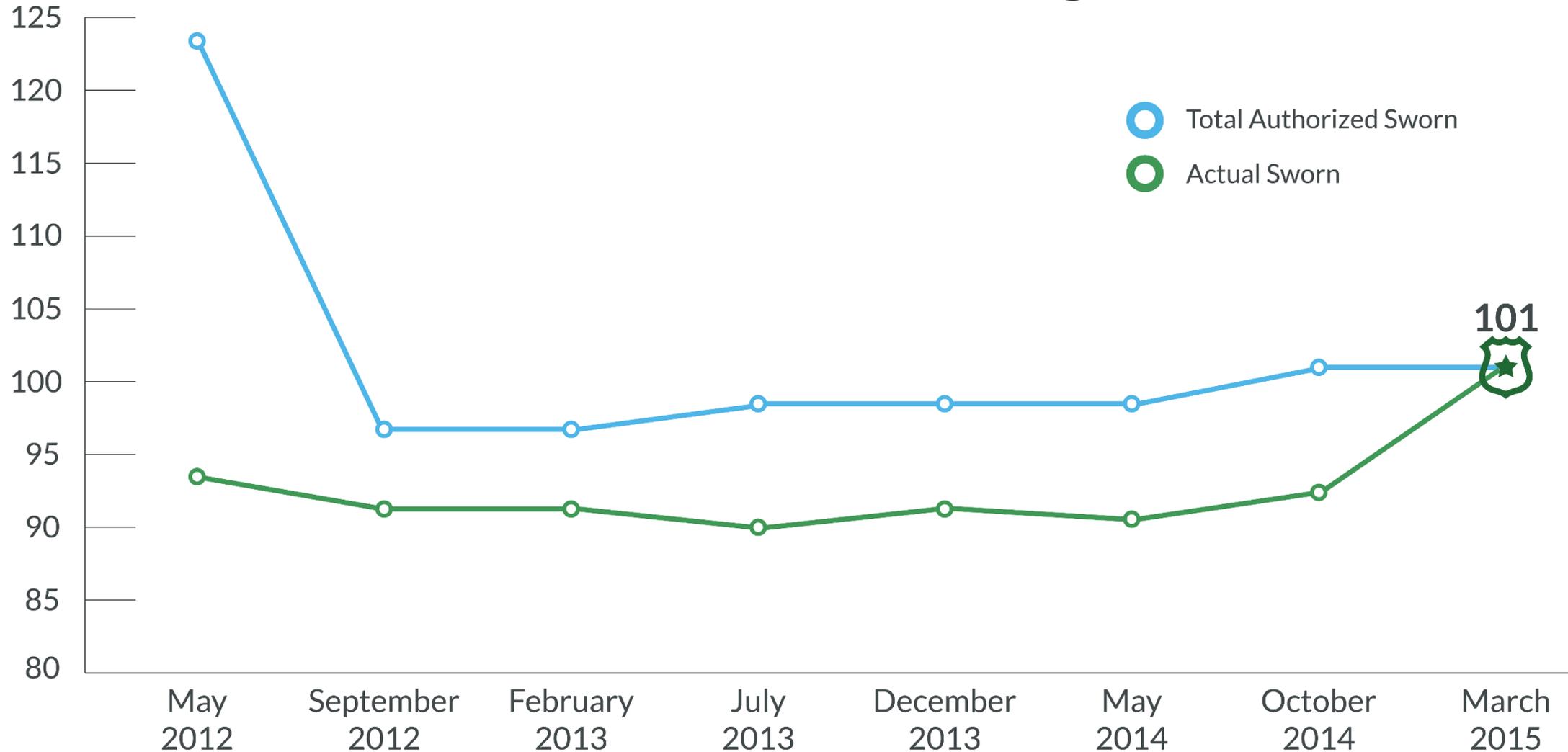
\$2000

\$2000

\$2000

# Department Information | Police

## Sworn Staffing



**2012**  
New Hires: 0  
Retirees: 1  
Separations: 0

**2013**  
New Hires: 10  
Retirees: 6  
Separations: 7

**2014**  
New Hires: 11  
Retirees: 4  
Separations: 5

**2015**  
New Hires: 8

# Department Information | Fire and Police

# \$60,000

# \$80,000

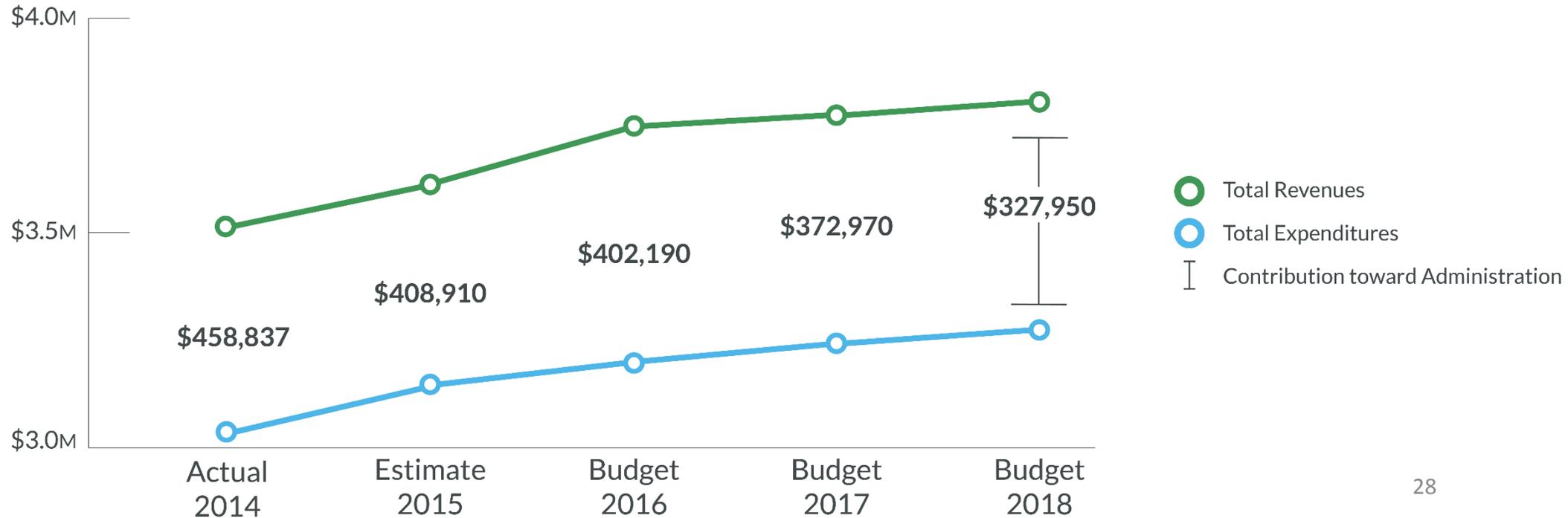
Emergency Fire Dispatch Software  
2015

Emergency Police Dispatch Software  
2016



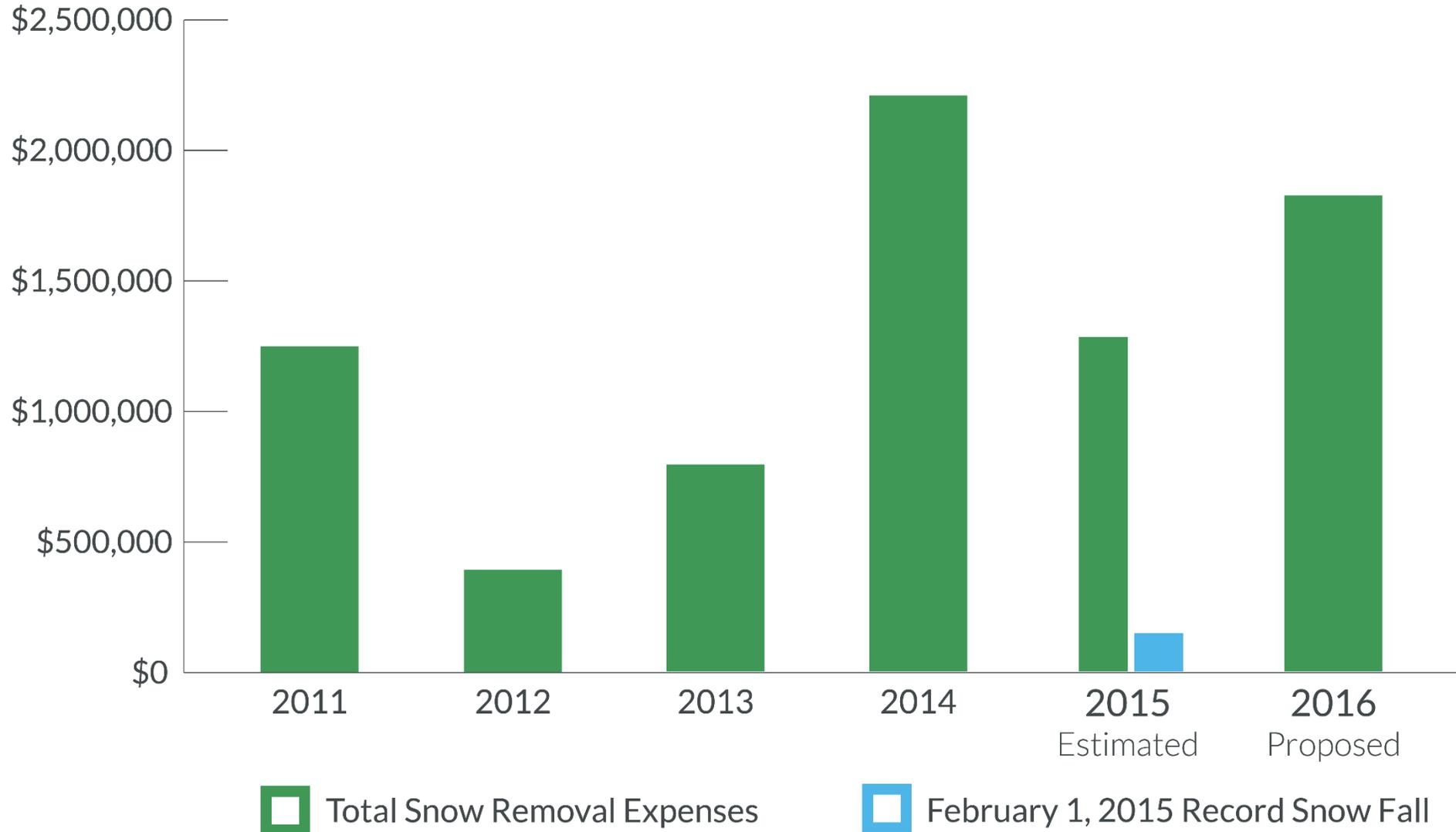
# Department Information | Recreation

	Actual 2014	Estimated 2015	Budget 2016	Budget 2017	Budget 2018
Total Revenues   In Millions	3.505	3.620	3.705	3.727	3.732
Total Expenditures   In Millions	3.046	3.211	3.303	3.354	3.404
Contribution toward Administration	\$458,837	\$408,910	\$402,190	\$372,970	\$327,950
<i>Administrative Costs</i>	\$625,348	\$754,250	\$780,180	\$792,820	\$805,950



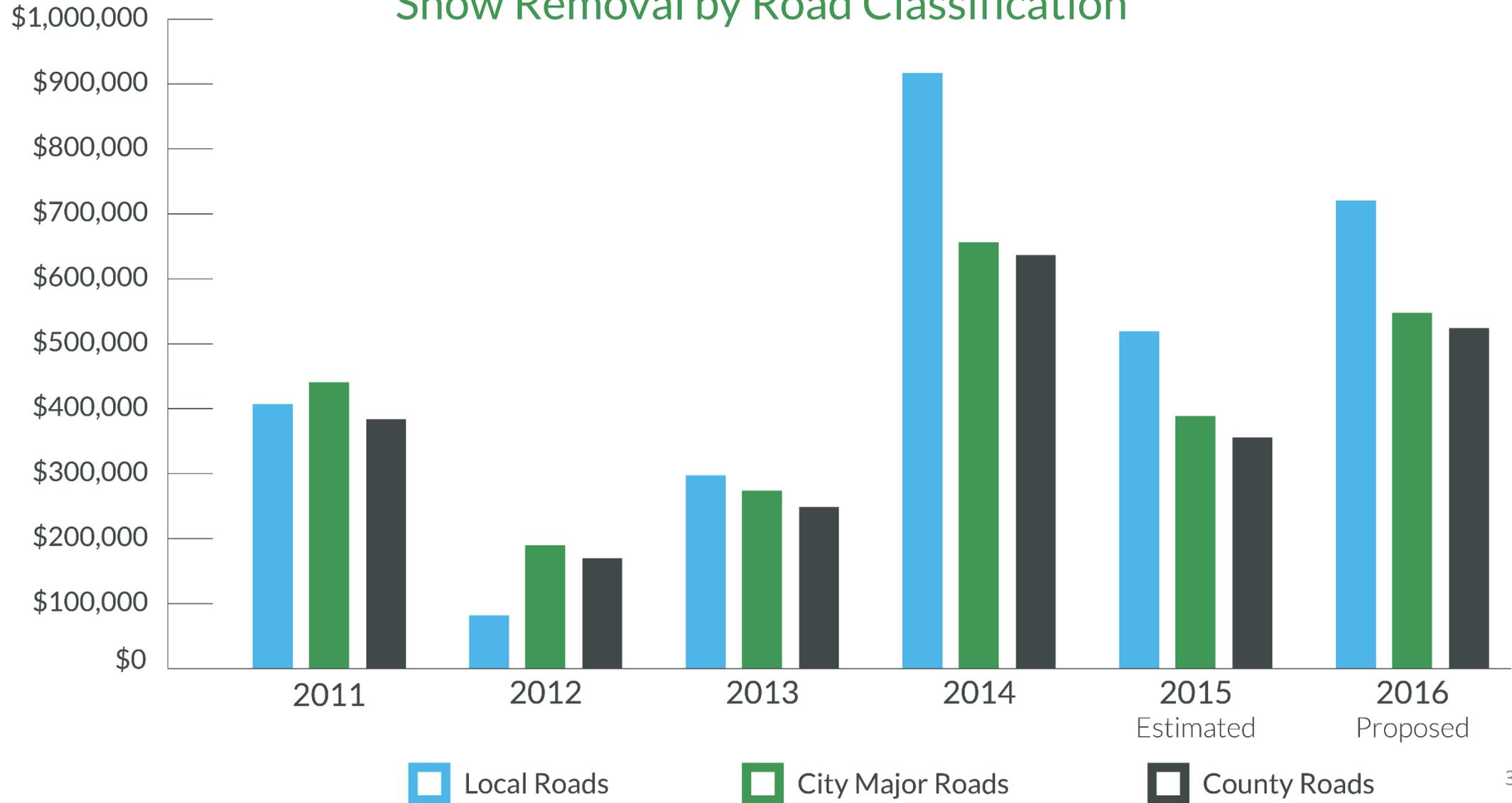
# Department Information | Streets Maintenance

## Total Snow Removal Cost



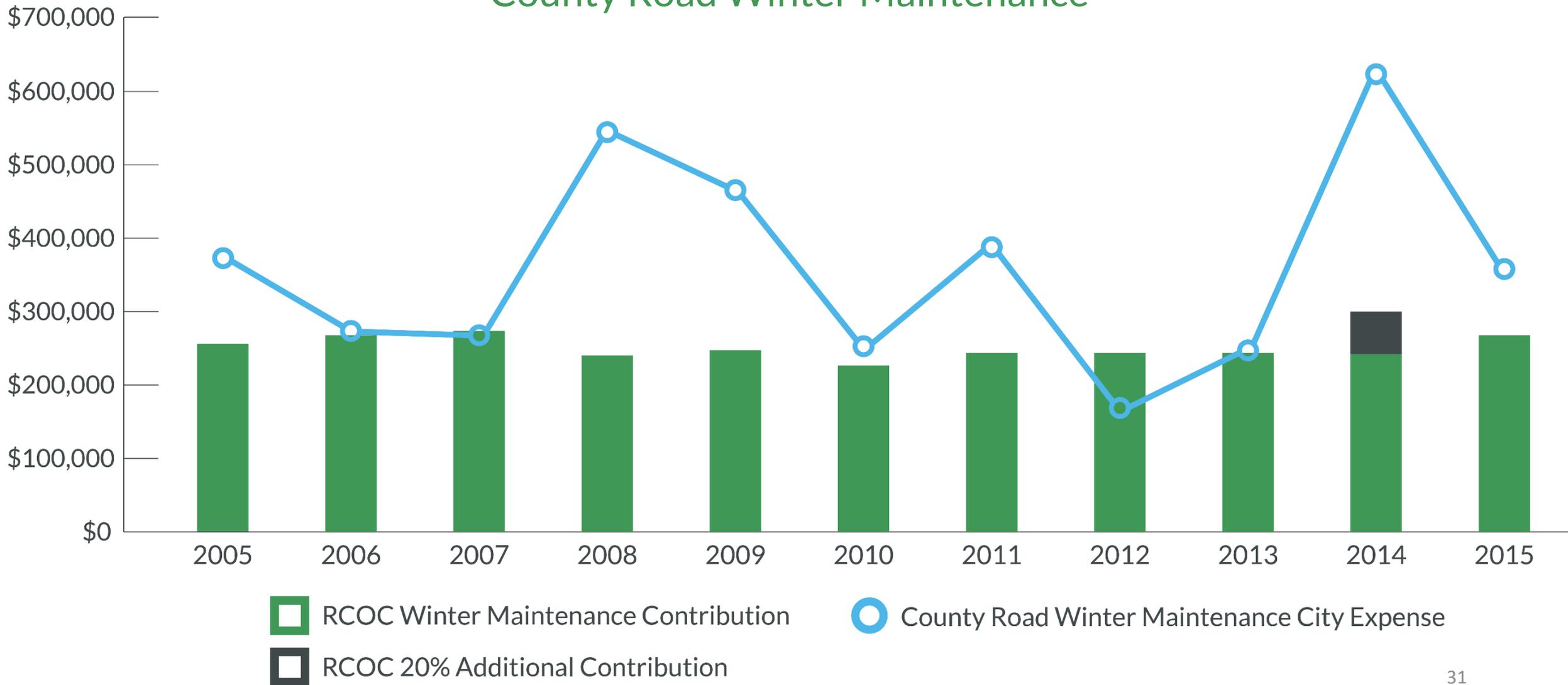
# Department Information | Streets Maintenance

## Snow Removal by Road Classification



# Department Information | Streets Maintenance

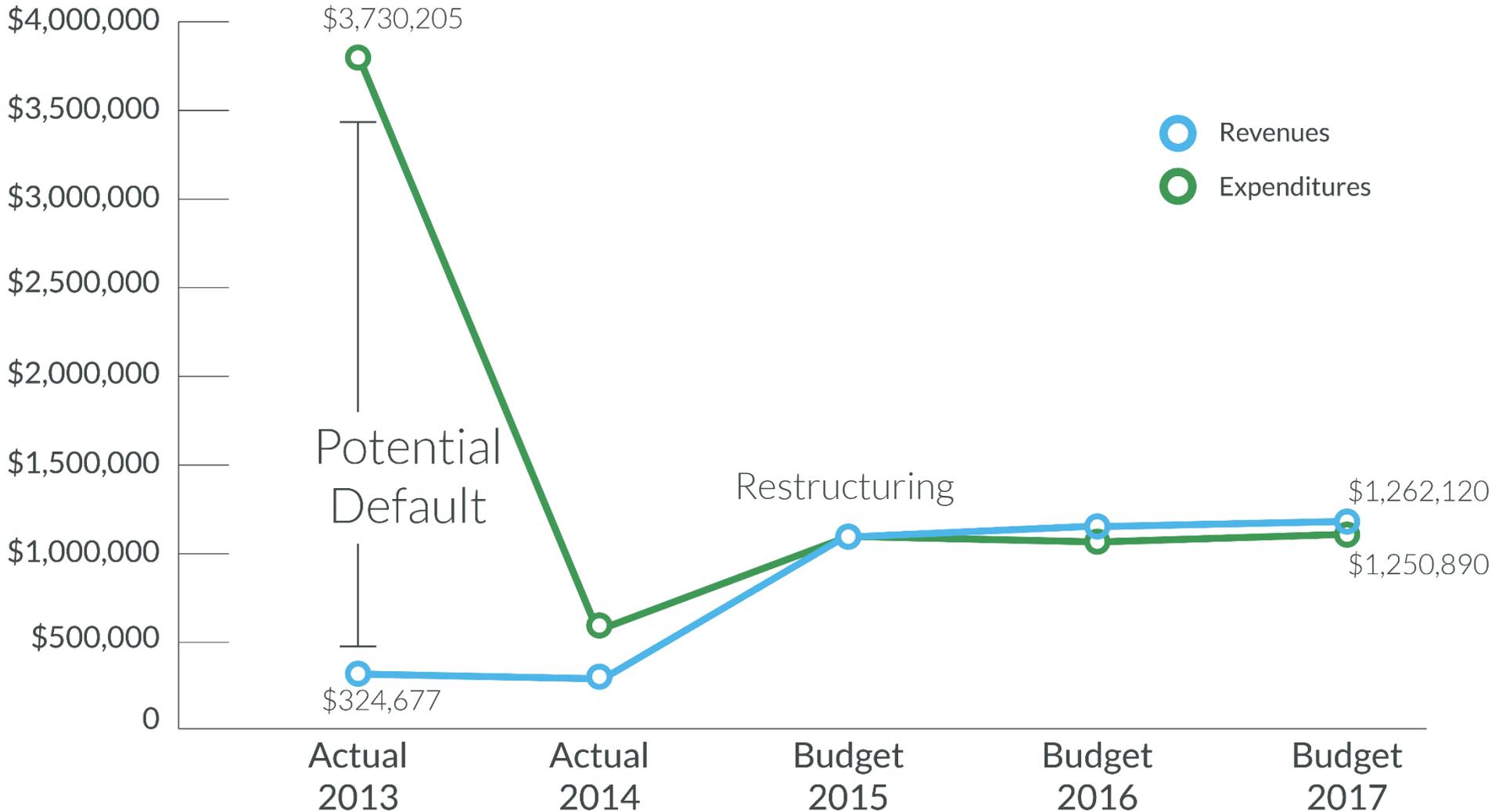
## County Road Winter Maintenance



\*Road Commission for Oakland County

# Department Information | Downtown Development Authority

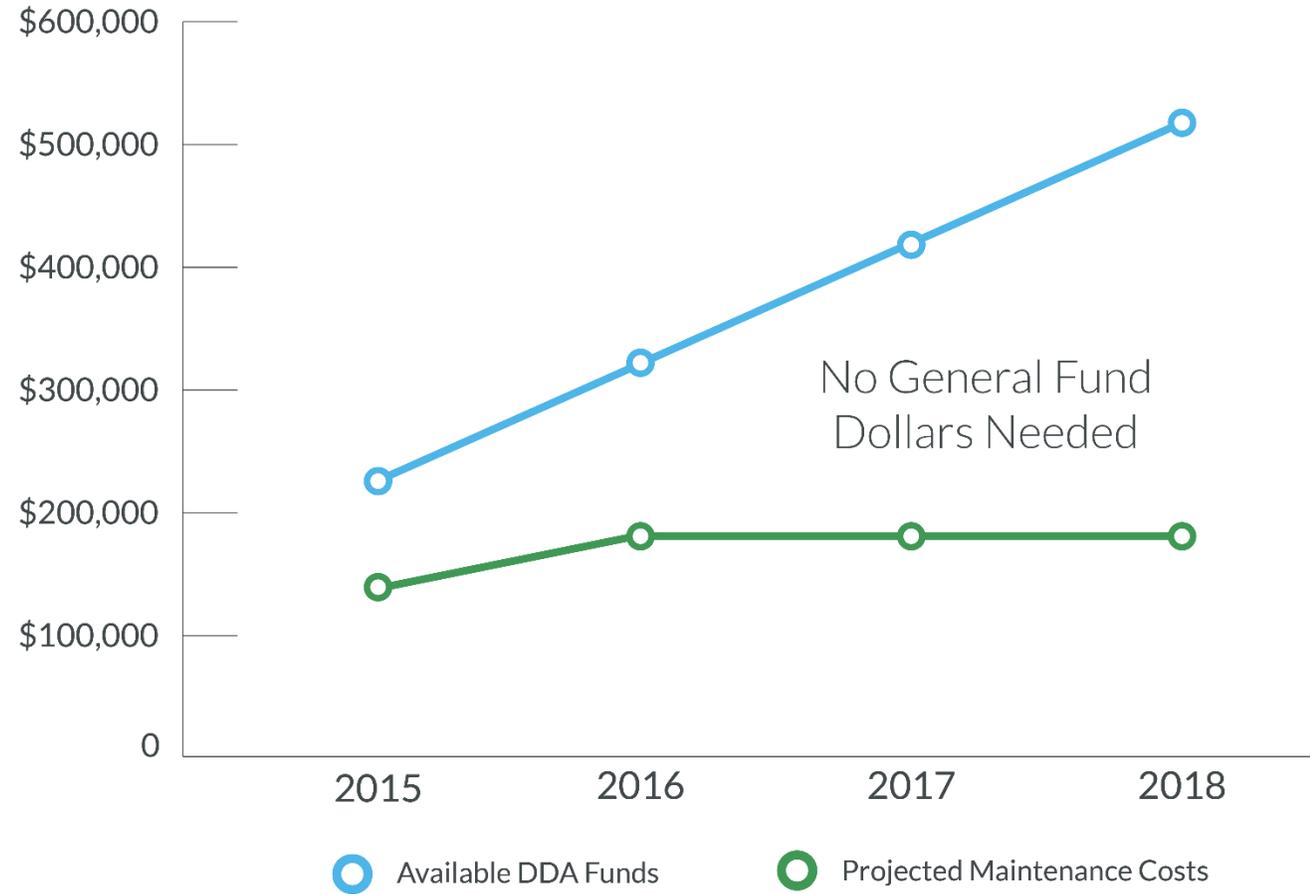
## Troy DDA Budget





## Department Information | Streets Maintenance

### DDA Boulevard Enhanced Maintenance Costs and Revenues



# Department Information | Building Inspection

## Building Permit Activity

Permits Issued	<b>1,955</b>	<b>1,966</b>	<b>2,226</b>
Permit Valuation	<b>\$136,225,319</b>	<b>\$131,078,501</b>	<b>\$195,108,526</b>
	2012	2013	2014



# Department Information | Building Inspection



Permit Revenues

# Department Information | Building Inspection

	Actual 2014	Estimated 2015	Budget 2016	Budget 2017	Budget 2018
Permit Revenues	2,570,769	3,200,000	3,200,000	3,136,000	3,073,280
SAFEbuilt   75%	\$1,928,077	\$2,400,000	\$2,400,000	\$2,352,000	\$2,304,960
City   25%	\$642,692	\$800,000	\$800,000	\$784,000	\$768,320

*Note | Building Department fees have not been increased since 1998*

# Department Information | Building Inspection

## Case Study | Michigan State University

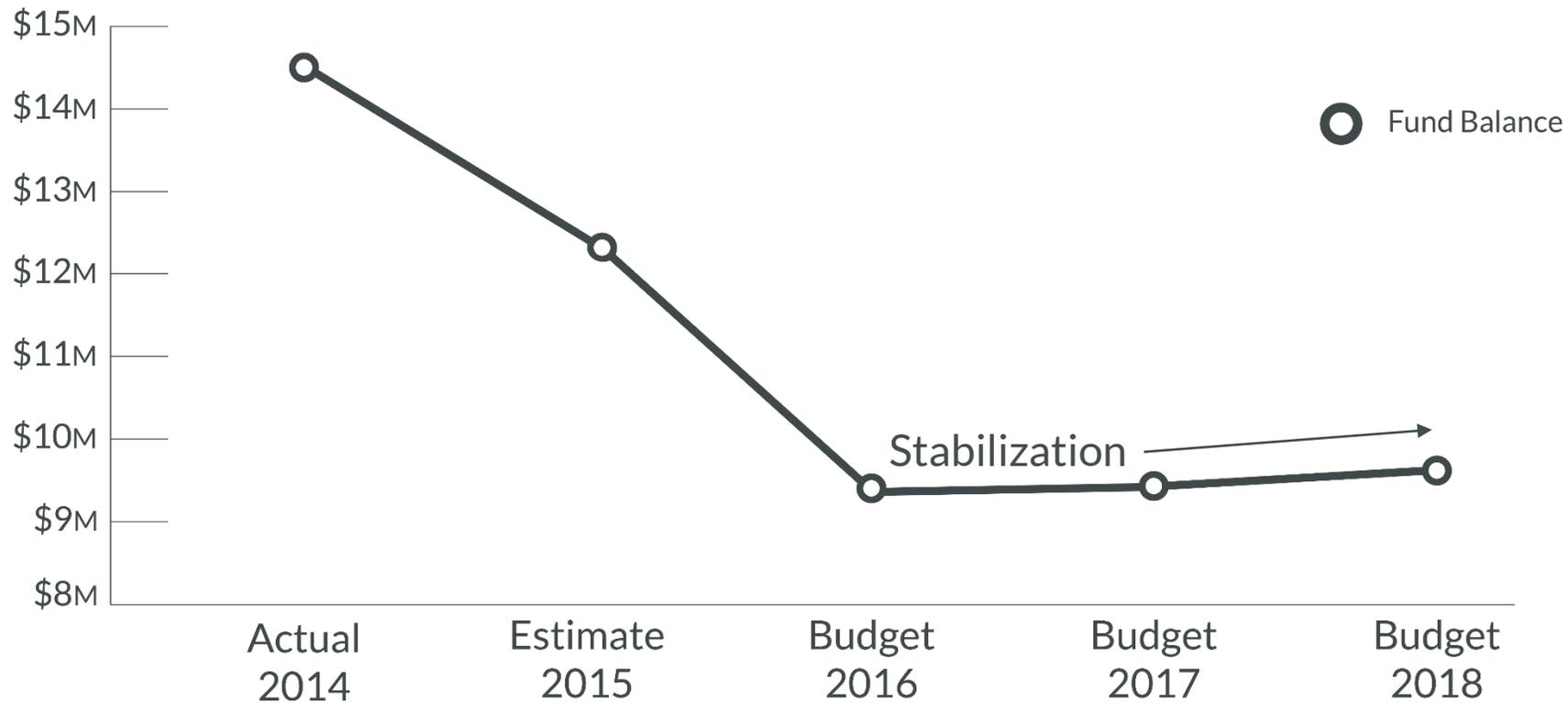
- ✔ Customer Service Ratings
- ✔ Finances
- ✔ Adoption of Best Practices and Innovation

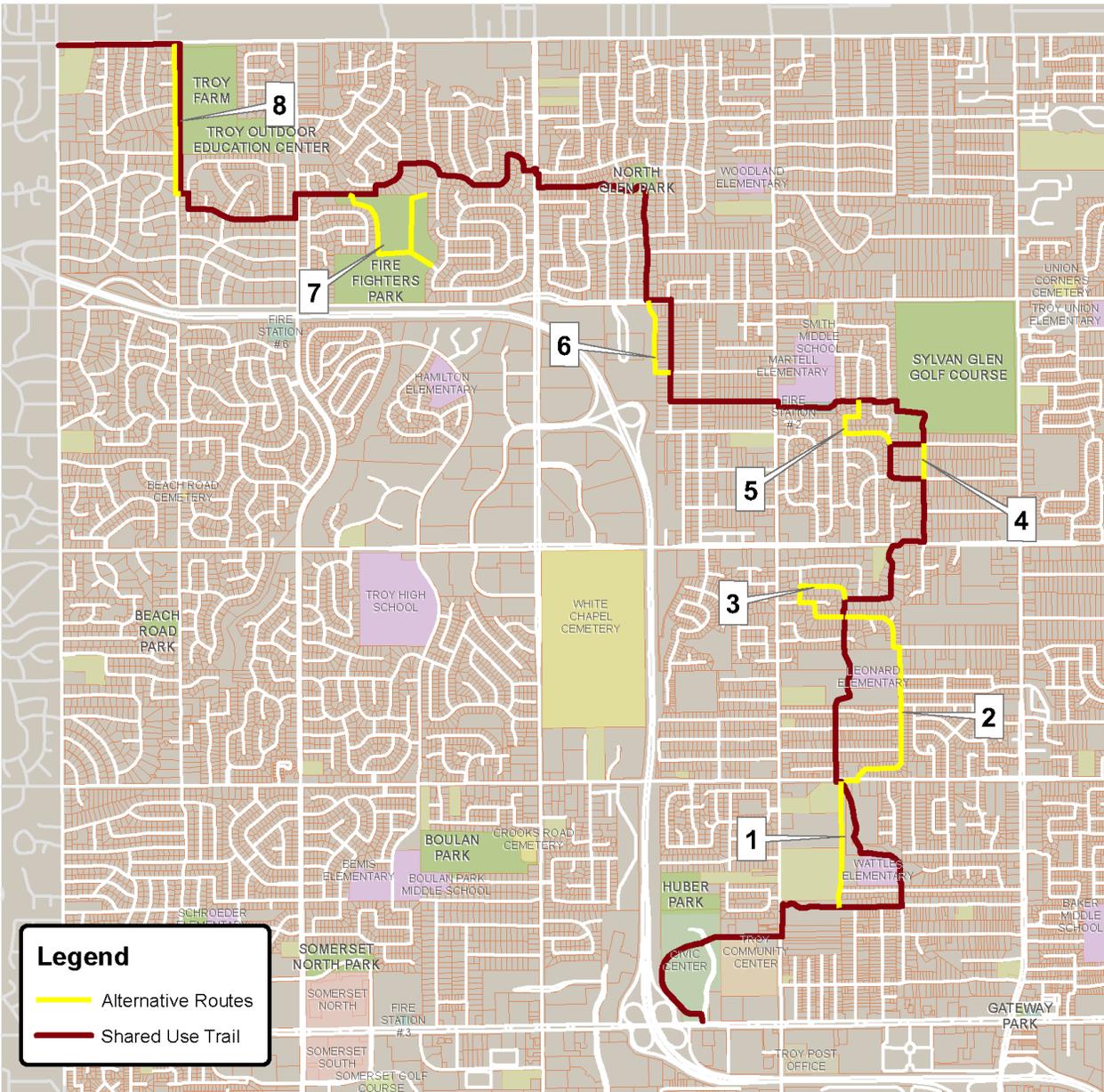
# Capital Fund

1.53 Mills

# Capital Fund | Finding the Balance

	Actual 2014	Estimated 2015	Budget 2016	Budget 2017	Budget 2018
Total Revenues   In Millions	16.793	19.098	17.802	12.091	13.616
Total Expenditures   In Millions	14.276	21.572	20.485	12.083	13.328
Fund Balance   In Millions	\$14.495	\$12.021	\$9.338	\$9.346	\$9.634

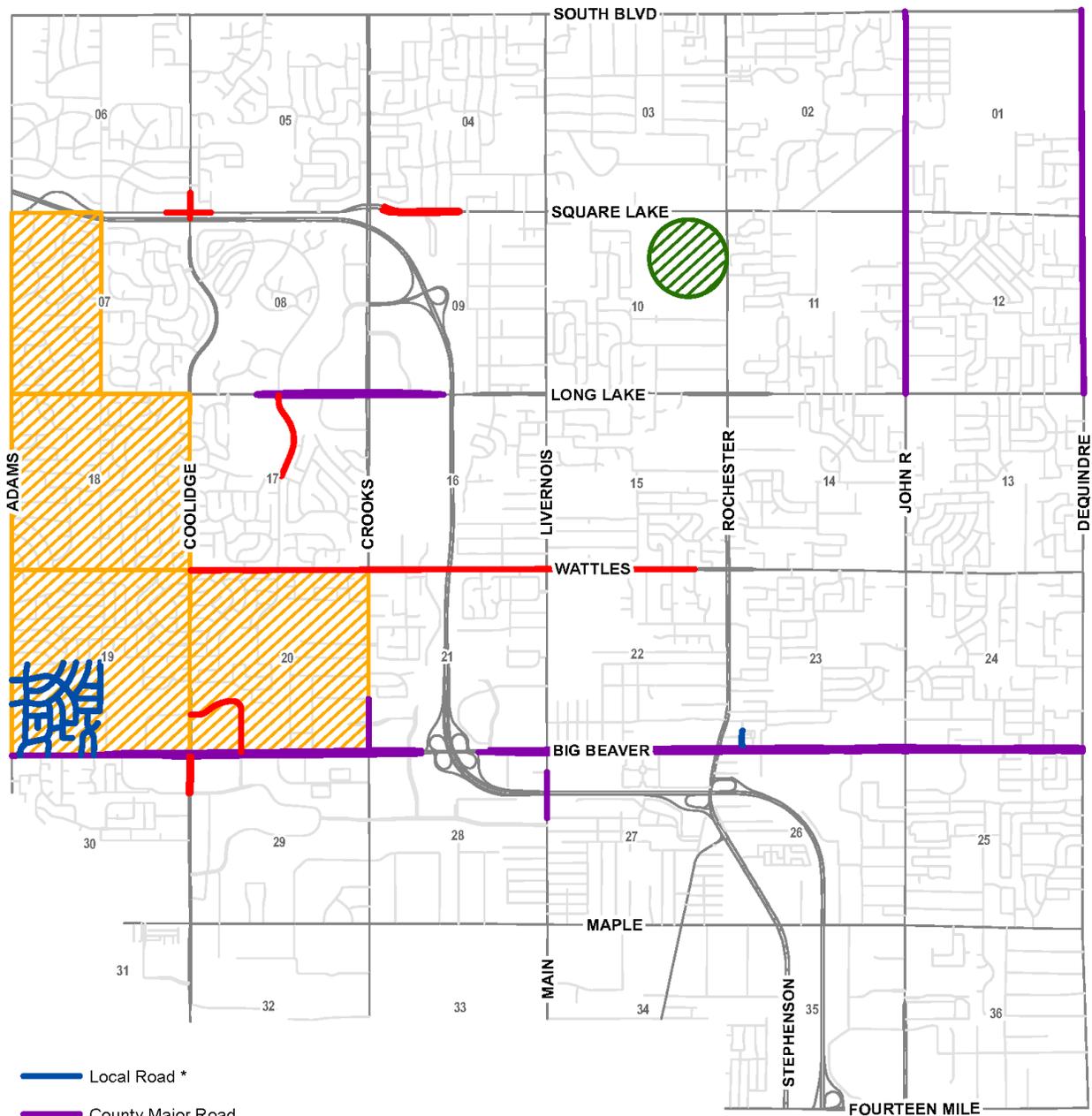




**\$500,000** (City Share)

Trails and Pathways  
 \$1M per Year for Three Years  
 50% Funded through State and Federal Grants

**Capital Fund Projects**



# \$11,232,000

Major, Local Roads, Drain and Sidewalk Funds

## Capital Fund Projects

\*2.5 million proposed for local road concrete replacement not shown. Locations to be determined.

# Capital Fund Projects | Routes, Roads, and Repairs

**\$6,800,000** (City Share)

## Majors, Locals, and Sidewalks

Wattles, John R, Big Beaver, and Neighborhood Overlay (East of Adams, South of Wattles)  
Cunningham, Lakeview, and Northfield Parkway by Troy High School

\$3.2M from Grants, Transfers, and Charges for Service  
\$10M Total

# Capital Fund Projects | Routes, Roads, and Repairs

**\$2.6M**

County Roads

**\$3.5M**

Major Roads

**\$3.4M**

Local Roads

**\$500K**

Sidewalks

**\$10M Total**



**\$475,000** (City Share)

Sylvan Glen Streambank Stabilization Phase II

\$850,000 Total

45% Federal EPA Funds, 55% City of Troy

**Capital Fund Projects**



# \$500,000

Community Center  
Pool HVAC

## Capital Fund Projects



# \$377,640

Parking Lot Overlay and Coating  
Flynn Park, Police and Fire Training Center, 52-4 District  
Court, Fire Station Five

## Capital Fund Projects



# \$35,000

Police Lot Parking  
Gate Motors and Arms

## Capital Fund Projects

# Capital Fund Projects | Routes, Roads, and Repairs

**\$95,000**

Uninterruptable Power  
Source Replacement at  
Police Department

**\$50,000**

Police and Fire Dispatch  
Center Emergency Generator  
(ISO Standard)



**\$156,860**

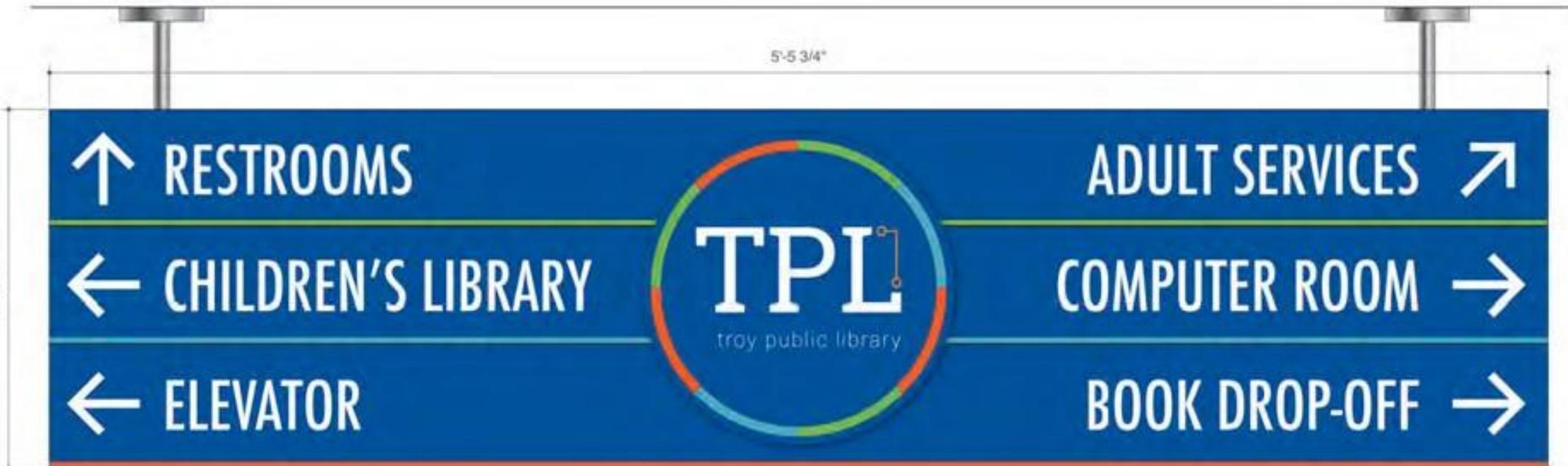
Library Water Intrusion and  
Building Repairs

**Capital Fund Projects**

# Capital Fund Projects | Routes, Roads, and Repairs

# \$107,000

Completion of Wayfinding Signage



# Discussion

